



| Allocations of Capital (USD Billions) | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cash | \$692 | \$756 | \$925 | \$1,038 | \$982 | \$1,013 | \$969 | \$1,033 | \$1,177 | \$1,108 | \$1,092 | \$1,299 | \$1,513 | \$1,463 |
| Active Equities | \$814 | \$909 | \$973 | \$1,048 | \$1,033 | \$1,151 | \$1,089 | \$1,325 | \$1,544 | \$1,559 | \$1,460 | \$1,472 | \$1,626 | \$1,781 |
| Indexed Equities | \$55 | \$97 | \$147 | \$137 | \$144 | \$76 | \$72 | \$111 | \$143 | \$155 | \$307 | \$372 | \$316 | \$345 |
| Fixed Income | \$151 | \$171 | \$193 | \$216 | \$183 | \$191 | \$178 | \$321 | \$370 | \$382 | \$391 | \$390 | \$377 | \$470 |
| Private Equity | \$1 | \$2 | \$4 | \$6 | \$7 | \$9 | \$10 | \$11 | \$13 | \$17 | \$17 | \$16 | \$26 | \$23 |
| Real Estate | \$4,430 | \$4,807 | \$5,118 | \$5,402 | \$5,013 | \$4,989 | \$4,857 | \$5,346 | \$6,148 | \$5,844 | \$5,831 | \$6,765 | \$6,288 | \$7,486 |
| Investment funds, mutual funds, etc. | \$570 | \$658 | \$835 | \$811 | \$821 | \$907 | \$831 | \$111 | \$132 | \$114 | \$99 | \$46 | \$55 | \$51 |
| Alternatives | \$6 | \$10 | \$15 | \$14 | \$14 | \$14 | \$11 | \$14 | \$16 | \$16 | \$16 | \$17 | \$21 | \$17 |
| Other Alternatives | \$1 | \$3 | \$4 | \$5 | \$8 | \$7 | \$12 | \$15 | \$15 | \$17 | \$17 | \$12 | | \$24 |
| Hedge Funds | | | | | | | | | | | | \$3 | | \$4 |
| Private Debt | | | | | | | | | | | | \$3 | | \$4 |
| Other Investments | \$1,538 | \$1,667 | \$1,817 | \$2,186 | \$2,031 | \$2,019 | \$1,904 | \$2,265 | \$2,624 | \$2,580 | \$2,753 | \$3,091 | \$3,406 | \$2,796 |

Investment Horizon

